

# 2021 Impact Report

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Kong Nhy, Koh Kong province,  
Cambodia. Participant, Biodiversity  
Conservation Corridors Project



## **IIRR Mission**

To empower rural people to build resilient communities and attain socioeconomic equity through creative and community-led action.

## **IIRR Vision**

IIRR envisions an equitable world in which rural people achieve their full potential, living a life of dignity and self-reliance in harmony with the environment.

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# Welcome

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**Peter Williams,**  
President, IIRR



**Ricardo A. Anzaldúa-Montoya,**  
Chairman, IIRR

*Dear Readers,*

We are excited and proud to share our 2021 Impact Report with you. This year our commitment, resilience, and determination continued to be tested by the COVID-19 pandemic. Like so many individuals and organizations, our continuity plans were put to the test. But we are proud to say that we leveraged our learning and developed new ways of adapting. We emerge even stronger, as we continue to pursue excellence, follow through with our long-term growth strategies, and advance our mission and vision.

New opportunities arose and we signed a total of US\$5 Million in contracts in the last six months of 2021 alone. We delivered 42 projects that benefited over 1.9 million people in rural communities. Strategic partnerships have been fundamental to our success in increasing both our reach and the impact of our work. We also invested in redesigning our website to promote this important work.

Keeping in mind that our success comes down to the our staff, we invested in growing our leadership structure by filling key lead roles and are pleased to welcome our new Operations Manager and our Head of Strategic Partnerships. We also welcomed a new Board member who brings a unique perspective from environmental markets and public policy.

In program innovation, we reinforced our commitment to nature-based solutions with our new initiative Mission Net Zero (MNZ).

Our aim is to achieve natural carbon sequestration and emissions reduction, while also delivering social, economic, and gender benefits to rural communities.

We are grateful for the unwavering spirit shown by our staff through these trying times, upholding our mission to serve rural communities in a safe, reliable, and efficient manner. We are also grateful to our world-class Board of Trustees; their judgement and expert perspectives add tremendous value to IIRR, particularly in navigating the uncertainty of the past two years.

While the pandemic is not yet behind us and new challenges related to climate change and food security con, our future has never been clearer. With the commitment of our people and the solid foundations of our vision, mission, and values, we are confident that we face the future on a strong footing. We will continue to capitalize on growth opportunities and maximize the impact of our work, while scaling new heights in delivering our mission as a global leader in rural development.

*Peter Williams* *Ricardo A. Anzaldúa-Montoya*

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# Regional Perspective - Asia

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**While 2021 presented many challenges, including the COVID-19 pandemic, political conflicts, and devastating disasters, we also saw significant program growth as we continue to implement IRR Strategy 2025.**

As we end the 7-year engagement with Climate Change Agriculture and Food Security of CGIAR, we look back with pride and happiness at our work to develop, test, and generate outcomes on the ground through the Climate Smart Villages and agriculture work initiated in the Philippines and replicated in Cambodia and Myanmar. Building adaptive capacities and resilience of our smallholder farmers, especially women, is truly an important outcome. We look forward to continuing to be a strategic partner of CGIAR. With support from IDRC, Canada, there is an ongoing research project into the role of Climate Smart Villages in resilience building, economic empowerment of women, promotion of equity, and sustainable food systems.

COVID-19 reminded us of our basic right to food. The relevance and significance of our work to address access to nutritious food and the need for more sustainable systems was reinforced.

With support from partners, we were able to deliver an impactful COVID-19 response via Nutrelief, crop museums, and Gulayan sa Barangay (food and market gardens) that provided not only food but also supplemental income. This also builds a model of community managed disaster risk reduction + health, for an alternative bottom up health system.

In collaboration with Scaling Up Nutrition, Civil Society Network, we contributed to the United Nations Food Systems Summit and Nutrition for Growth. We also shared our organizational commitment to the remaining years of the Decade of Action for Nutrition, to implement and advocate for climate smart and nutrition sensitive agriculture.

We also strengthened our environmental work, with support from the Forest Foundation Philippines and through our new partnership with the Darwin Initiative, a UKAid program.



**Emily Monville-Oro,**  
Acting Director for Asia and  
Philippines Country Director

A truly challenging and busy year, but also one that presented many opportunities to do more for our marginalized rural households.

# Regional Perspective - Africa

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**Looking back on 2021, I am proud and inspired by the work that we have accomplished throughout our Africa operations. In the face of the continuing pandemic, climate-induced floods, and escalating conflicts, we successfully delivered many key projects that changed thousands of lives for the better.**

In Uganda, food security continued to be our main focus. Our capacity building work around integrated natural resources management and sustainable land management in Kaabong and Karenga Districts delivered real change amongst participants. Our participatory approach continues to reap rewards and played a central role in our 'Sowing Diversity equals Reaping Security' project. Focusing on plant breeding, we used participatory plant variety selection and participatory variety enhancement to ensure full community engagement.

Female empowerment remained a strong theme across four countries; some truly groundbreaking work was achieved in our ongoing SUPAWOMAN project to build entrepreneurial skills amongst the female

population. In Ethiopia our 'Learning Our Way Out' project addressed family planning within the context of poverty reduction.

In Kenya our Regenerative Agriculture work in partnership with AGRA resulted in some truly inspirational stories. This demonstrates yet again how rolling out a tried and tested model can really leverage community growth and development in a sustainable way.

Our environmental work remains the backdrop to all of our programs, and as climate-related weather events continue to test the resilience of our communities and ecosystems, we know there is much more to do. Our partnership with UN Habitat on developing Customary Certificates of Ownership is making an ongoing contribution to the important issue of land rights and landscape conservation. Disaster preparedness and risk reduction have taken on a new importance in the context of the global pandemic, and I was very pleased with the work done with schools in Zimbabwe.

In terms of economic empowerment, our credit and savings unions in Uganda and South Sudan continue to show promising results in driving financial inclusion and to provide learning to inform our ongoing work in this area.



**Pamela Nyamutoka Katooro**  
Africa Regional Director and  
Uganda Country Director

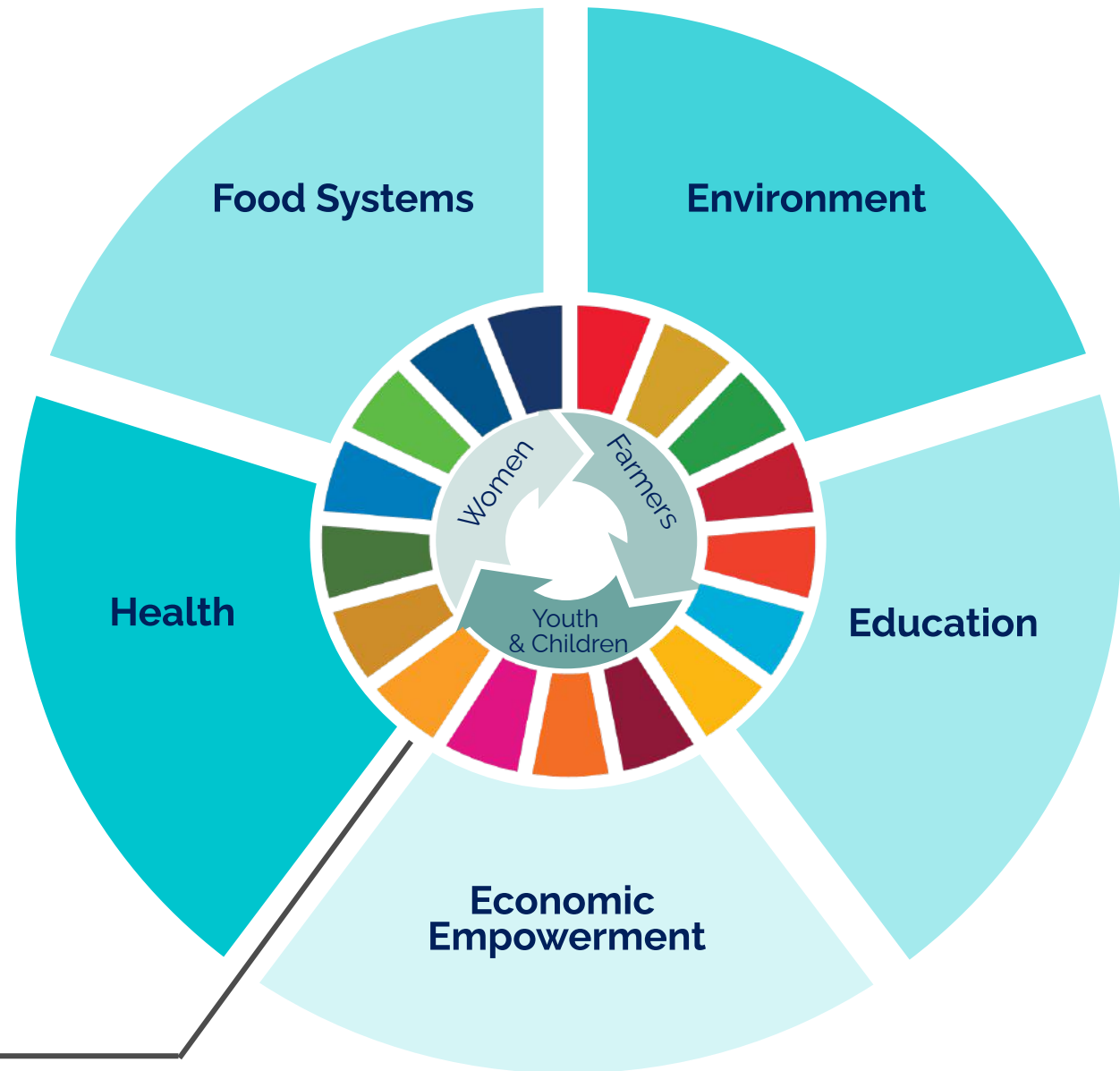
**All in all, 2021 was a year of real progress and learning against significant odds. Our challenges are indeed considerable, but our drive to address the needs of our rural communities has never been greater.**

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# Our Approach: 5 themes, 12 SDGs, 3 core target groups

IIRRs work focuses on **five themes** which encompass **12 of the UN Sustainable Development Goals** (SDGs). Central to all of our work are the individuals, families, and communities that we serve with a specific emphasis on targeting **3 core groups**, Women, Youth/Children, and Farmers.



# Our Strategy 2025: Scaling-out and scaling-up

## Four key strands

More Agile: become more efficient and flexible as an organization, such that we can be agile in responding to the needs of the rural communities we serve

Increased Capacity: enhance core staff capacity, collaborate with subject matter experts, and build fundraising capacities

Grow Partnerships & Knowledge Sharing: standardize onboarding of partners and strengthen knowledge sharing tools to upskill staff

Improved Knowledge & Data Management: develop virtual resources such as knowledge sharing databases, virtual training programs and certifications, and data management monitoring

## Progress in 2021

Remote & flexible working used to keep overheads minimized

Over 100 staff hired across all functions

Head of Strategic Partnerships recruited

Cloud-based databases & management information systems introduced



## Plans for 2022

Emergent humanitarian work & closer local partnerships

Recruitment in key areas such as fundraising & MEL continues

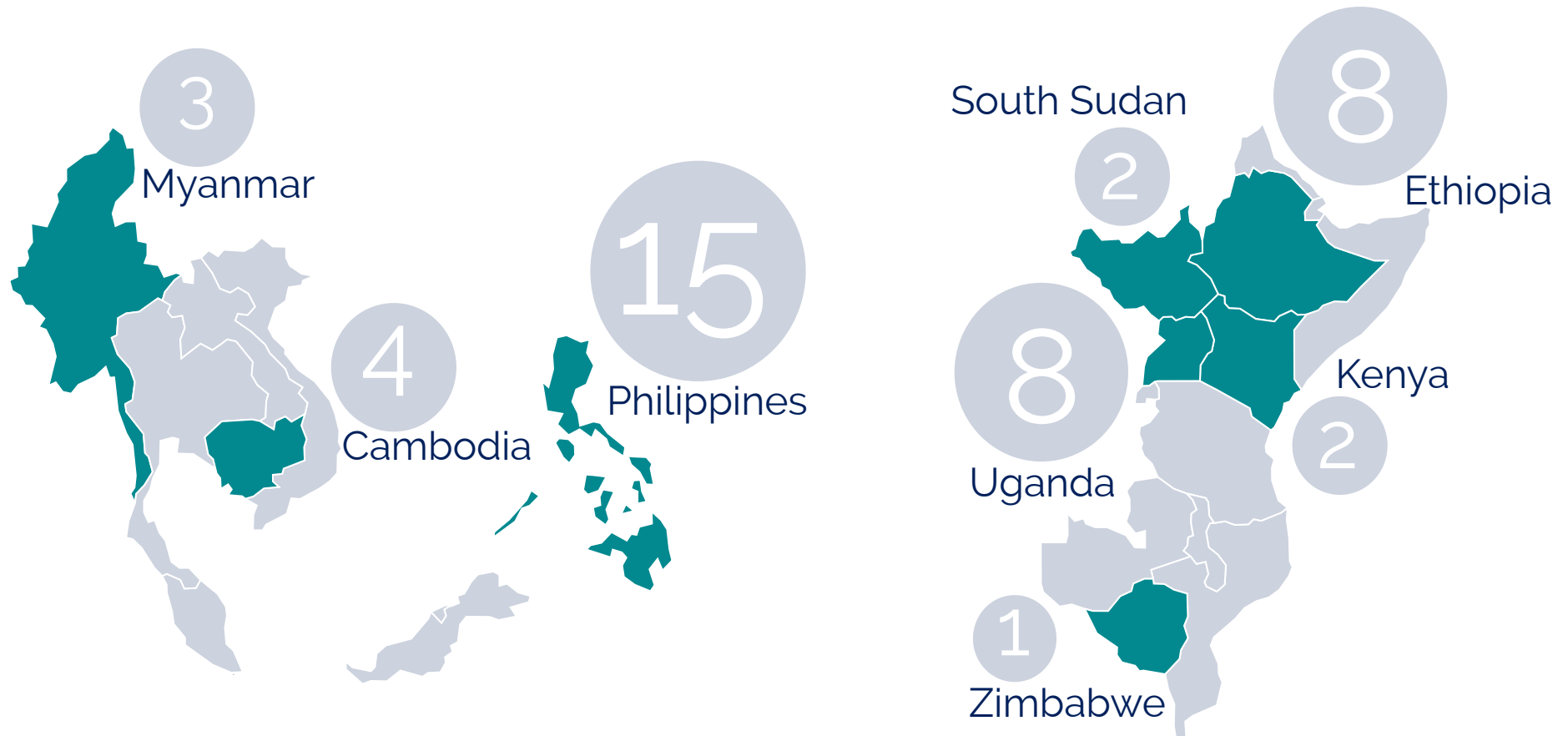
Closer collaboration between country offices via virtual platforms

Further development of Monitoring & Evaluation systems



# Project Map

Geographical reach by country.



42 projects • 51 partners • 43 Climate Smart Villages • 1.9m+ lives improved

# Project Highlights

## ETHIOPIA:

- Citizen SDG data collection.
- Poverty reduction through population control.



## MYANMAR:

Food security through nutrition smart villages.

## PHILIPPINES:

- Climate Smart coffee crop improvement.
- Coastal biodiversity restoration.



## MYANMAR:

Climate Smart Villages for resilience & women's empowerment.

## UGANDA:

- Sustainable health & food systems
- Community savings & credit groups.



## ZIMBABWE:

School communities disaster preparedness.

## CAMBODIA:

- People Centered food systems.
- Climate Smart Villages.



## SOUTH SUDAN:

Recovery & resilience from floods & conflict.

## PHILIPPINES:

- Plant-based food schools program.
- Community enterprise development.



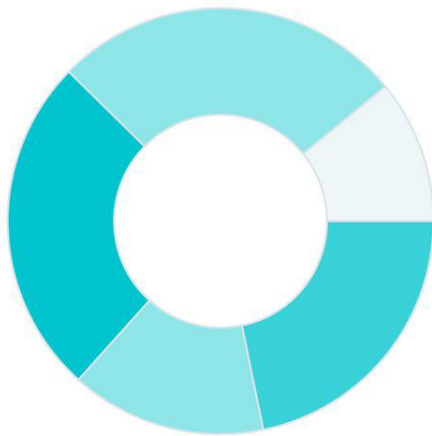
## KENYA:

Regenerative Agriculture through the Pulses value chain agriculture.

# Project Numbers

## Theme

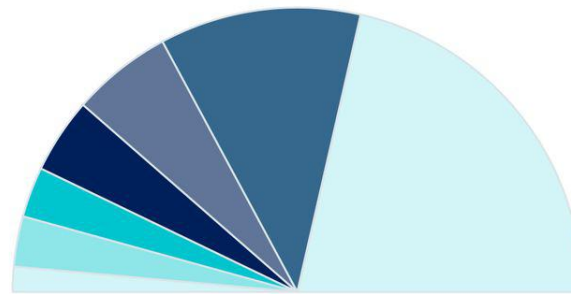
Proportion of project activity addressing each of the 5 themes.



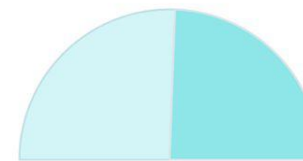
Health	11%
Education	15%
Economic Empowerment	22%
Environment	26%
Food Systems	27%

## Geography

Projects in each country and region.



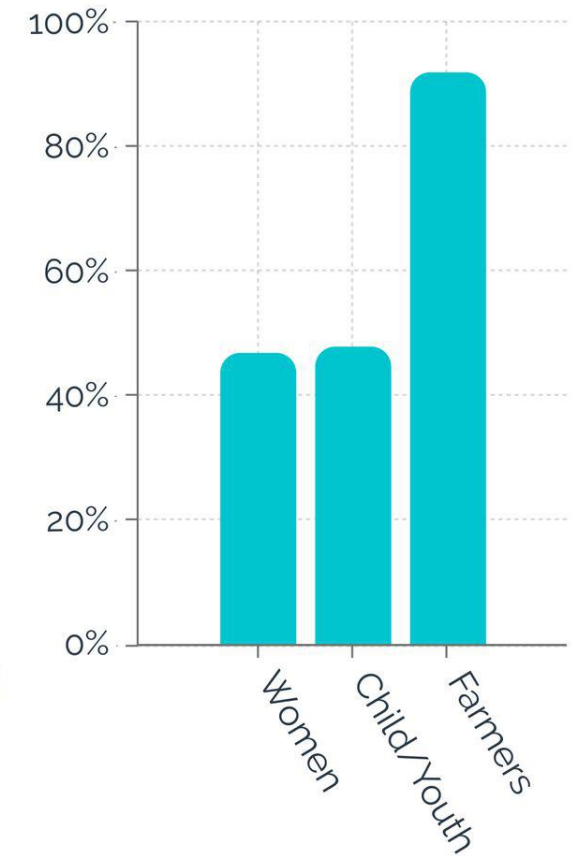
Zimbabwe	1
Kenya	2
South Sudan	2
Myanmar	3
Cambodia	4
Ethiopia	8
Philippines	15



Asia	22
Africa	21

## Target group

Proportion of participants from each target group across all projects.





# NATURE-BASED SOLUTIONS

IIRR's new initiative, Mission Net Zero (MNZ), is our contribution towards the global push to achieve Net Zero, while also continuing our decades-long tradition of work for social and economic improvement in our partner communities.

Mission Net Zero is committed to a gender-aware approach. It utilizes this gender lens to guide its implementation in five focus areas: Regenerative Agriculture, Agroforestry, Rural Energy, Mangrove Reforestation, and Peatland Conservation.

In implementing each of these interventions, we will achieve natural carbon sequestration and/or emissions reduction, while also delivering social, economic, and gender benefits to rural communities.

## MNZ's Gender Lens will

- Consider the gender-differentiated impact of each intervention
- Promote equal representation of men and women in all programs
- Integrate women in the implementation of all agricultural intervention plans
- Ensure educational materials are gender-sensitive
- Collect and utilize gender data





# NATURE-BASED SOLUTIONS - Mission Net Zero

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## Regenerative Agriculture

Regenerative agriculture is based on techniques such as improving soil fertility, conserving biodiversity, water retention and cleanliness, and soil carbon sequestration. IIRR implements a mix of these approaches based on each context. Studies indicate that farms with regenerative practices are 78% more profitable than those using conventional practices only.

## Agroforestry

In agroforestry systems, the cultivation and growth of food crops, pasture, animals, and trees is designed to be complimentary and to enhance the natural environment. This includes sustainable agriculture, sustainable forestry, and thus sustainable and climate-friendly development for farmers and their communities. Specifically, the Intergovernmental Panel on Climate Change estimates the global potential for carbon removal via agroforestry at 0.1-5.7 billion tonnes of carbon dioxide per year.

## Rural Renewable Energy

Many cookstoves pollute the home and are energy-intensive. Efficient cookstoves reduce air pollution, improve health by minimizing toxins in homes, and have a downstream effect of preventing climate change and biodiversity loss by reducing hydrocarbon emissions. The emissions from the combustion of unsustainably harvested wood fuel alone account for roughly 2% of global greenhouse gas emissions. Efficient cookstoves are more energy efficient and save families, especially women, money and time.

## Mangrove Reforestation

Mangroves are a key source of food, income, protection from extreme weather events, and are one of the most carbon-rich biomes. They also stabilize coastline ecosystems and prevent erosion. Mangrove soil held around 6.4 billion metric tonnes of carbon dioxide in 2000. Between 2000 and 2015 up to 122 million tonnes of this was released due to mangrove forest loss – over 75%

of which came from Indonesia, Malaysia, and Myanmar alone. Mangroves sequester four times more carbon than rainforests. Mangrove protection and restoration has been a key goal of IIRR for many years, evidenced by our work in Cambodia and the Philippines.

## Peatland Conservation

Peatlands are one of Earth's most valuable ecosystems. They represent the earth's largest natural terrestrial carbon store. Every year, natural peatland sequesters 3.7 gigatons of carbon dioxide – more than all other vegetation types combined. Damaged peatlands are a major source of greenhouse gas emissions and release almost 6% of global anthropogenic emissions. IIRR will prevent further peatland degradation and restore damaged peatlands. IIRR has already restored 1,936 hectares of the previous Leyte Sab-a Basin Peatland in the Philippines, equaling over 62% of the total basin area.





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# Focus on FOOD SYSTEMS



# FOOD SYSTEMS

## Tackling hunger & food insecurity

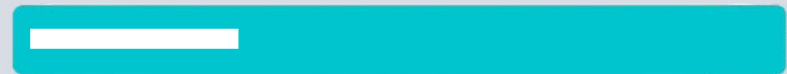
With over 810 million people experiencing hunger across the world in 2020 (FAO), IIRR continues to tackle food insecurity and hunger as a priority.

**Food security and nutrition:** addressing malnutrition through nutrition sensitive programs with an emphasis on dietary diversity.

**Agriculture:** promoting sustainable and regenerative agricultural practices with an emphasis on agroforestry; encouraging sustainable production of the food-value chain.

## IMPACT IN NUMBERS

▼ 27%

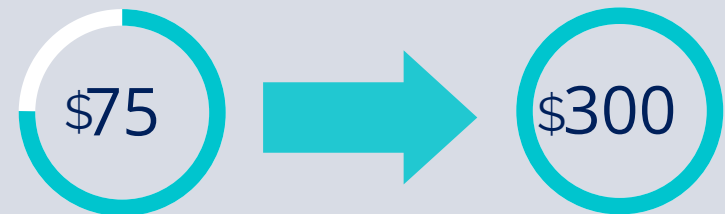


Proportion of all IIRR projects in 2021 focused on food systems.

▼ 65%



Average percentage of women participants in food system related projects.



Average increase in farmer income after adopting regenerative agriculture techniques.



# Program:

## Food security & nutrition

**Project participant:** Silvania Monthe  
Village Based Advisor & Farmer

**Project:** Regenerative Agriculture (RA) through  
the Development of the Pulses Value Chain

**Location:** Embu and Makueni Counties of Kenya

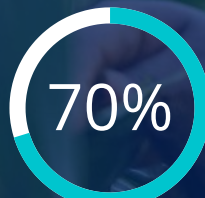
**Dates:** July 2020 to October 2021

**Partners:** AGRA, Cereal Growers Association  
(CGA), Farm Africa.

**Project Goal:** addressing food insecurity whilst  
achieving increased knowledge and awareness  
of regenerative agricultural practices, a  
sustainable Village Based Advisor (VBA) model,  
and increased adoption of climate smart  
agricultural technologies and practices by  
smallholder farmers.



25,156  
Farmers  
trained



Female



Youth



“I used RA  
practices and I  
harvested 7.4 kgs  
of beans & 50 kg of  
maize. ..without RA

I harvested  
5.6 kgs of beans  
and 20 kgs  
of maize”

*Silvania Monthe*

Impact story





Through regenerative agriculture practices, farmers can now engage in more rewarding farming,"

## Project participant:

Sylvania Monthe, Village Based Advisor & Farmer

Sylvania Monthe is a farmer and Village Based Adviser (VBA) in Wote/Nziu ward, Makueni County. Limited access to extension services meant she planted the same crops for many years on the same land, thus depleting soil fertility and producing low yields. Sylvania was selected as a lead farmer on the project. She spent October to December 2020 rainy season learning about regenerative agriculture and climate smart agricultural practices. The following rainy season she adopted the practices on her own land by establishing a demonstration plot (mother demo), which she used to practice and to train other farmers. *"At the mother demo, we learn by doing and benefit from new farming methods by comparing them to our conventional ways," says Monthe.*

The farmers who learnt at the demo plot saw improved crop resilience despite poor rains and maize yields of more than double those in the control plot.

Sylvania is joined by more than 14,000 farmers trained in the Regenerative Agriculture project who have seen improved crop production and crop resilience on their farms after using RA practices. Sylvania has expanded RA practices to her 3-acre farm. She now uses minimum tillage, inter-cropping, crop rotation, cover cropping, organic manure, and agro-forestry. She also hosted a field day attended by 136 farmers and in the following season, eighty-seven other farmers in her village put at least one acre of their farms under RA practices.

For Sylvania, RA means more resilience, which leads to more food to feed her children, more produce to sell, and more income to support her family and to stock her agrovet shop. She is currently sharing these practices and results with 150 other smallholder farmers in her community.





Focus on  
ECONOMIC  
EMPOWERMENT



# ECONOMIC EMPOWERMENT

## Tackling poverty, building livelihoods

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IIRR economically empowers rural communities through four programs.

**Financial Inclusion:** IIRR's financial inclusion programs support financial literacy, training, and access to funds.

**Enterprise development:** we support local entrepreneurs and small businesses by providing resources to enable market support, training, and access.

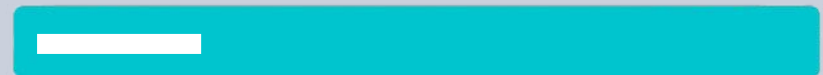
**Social Protection:** this program is designed to mitigate vulnerable social and economic difficulties.

**Securing Assets:** IIRR supports locals in procuring resources, such as land tenure, to promote equity.

## IMPACT IN NUMBERS

Proportion of all IIRR projects in 2021 focused on Economic Empowerment.

▼ 22%



Average percentage of women participants in savings group schemes.

▼ 65%



Average value of savings group funds in South Sudan.

## Program: Economic Empowerment

**Project participant:**  
Van Thawng Ling

**Project:** Climate Smart Village (CSV)

**Location:** Sakta, Myanmar

**Partners:** International Development  
Research Center-Canada (IDRC)

**Project Goal:** establishment of a fish  
multiplication center that will supply local farmers  
with fingerlings. This is an element of the Climate  
Smart Village concept, with the ultimate aim of  
building adaptive capacity in the local community.



99  
Households



48%  
Young male  
participants

## Impact story







## Project participant: Van Thawng Ling

Van Thawng Ling is a 30-year-old farmer who lives in the Sakta village with his wife Daw Zung Lang and their two children.

Despite having years of fish farming experience, Van Thawng Ling produced fish that were small and achieved a low price in the market. In 2018, he became part of the CSV Project where he learned about efficient and sustainable fish farming. He then systematically expanded his ponds from two to six, eventually establishing a fish propagation center in 2019.

The CSV Project provided Van Thawng Ling with 5,000 fingerlings and water pipes to link his ponds to the nearest water source. The goal was to produce more fingerlings to supply village farmers. Additionally, the supply of fish gives households a reliable source to improve their nutrition status.

By 2020, Van Thawng Ling was able to produce 11,700 fish. He distributed 500 fingerlings and harvested 11,500 small fingerlings. Overall, he earned a gross income of US\$ 3,038.46. Van Thawng Ling's fish multiplication center was able to produce sufficient numbers of fingerlings for farmers in Sakta and nearby villages. Van Thawng Ling is now doing his best to produce more fingerlings, not only for his own village but for the entire Hakha township.



# Program: Economic Empowerment

**Project participants:** 14,748 women

**Project:** SUPAWOMAN; financial literacy, business skills and micro loans

**Location:** 24 Districts, across Uganda

**Project Goal:** improve opportunities and capacity amongst women and youth to improve their livelihoods through income generation and improved literacy skills. Financial literacy and business skills training was provided along with low-interest micro loans.



14,748  
Women  
trained



Female



## Impact story



## Program:

### Economic Empowerment

#### Project participant:

Mary Cholhok,  
Home maker & Milk Seller

**Project:** Pastoral Livelihoods and Education Field School

**Location:** Cattle camp communities in the Lakes State of South Sudan

**Dates:** Sept 2019 - May 2021

**Partners:** Food & Agriculture Organisation (FAO)

**Project Goal:** provide training and finance to pastoral communities to enable diversification and improvement of livelihood activities.

"Before enrolling in the PLEFS project, I was only a housewife looking after children and doing small cultivation. Whenever the cattle camp relocated to a distant location, I remained home with the children. I did not have any idea of doing business. We had no proper shelter for our children, and they didn't go to school. We thought that is how we were created to live."



8,430  
Pastoralists



Female



Youth

“

I took a loan with a small interest of 2%. From my business, I get a minimum profit of SSP 2500 daily from the sale of milk and vegetables".

*Mary Cholhok,*



"The project trained us how to read and write and introduced us to VICOBA savings groups. We were also trained how to start an income generating activity and I chose to start buying and selling milk as I had observed that a lot of milk was wasted in the cattle camps. I am now able to meet the needs of my family. My husband is happy and he has decided to get others to look after the livestock and he helps with getting more milk to sell. I am planning to start a milk collection point to expand the business."

# Impact story



Focus on  
ENVIRONMENT



# ENVIRONMENT

## Finding nature-based solutions

In 2018, the FAO estimated that roughly 2 billion people derive their livelihood from agriculture (26.2% of the world's population). Climate change is an increasing threat which disproportionately affects the most vulnerable. Low-income countries also face staggering losses in GDP due to weather-related disasters.

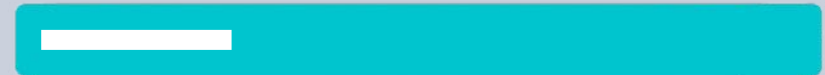
**Climate Change and Adaptation:** IIRR promotes and implements climate-smart villages around the world. This program is designed to encourage the implementation of sustainable management of landscapes and waterscapes.

**Disaster Risk Reduction:** our projects promote sustainable and regenerative agricultural practices with an emphasis on agroforestry techniques. The projects encourage sustainable production of the food-value chain.

## IMPACT IN NUMBERS

Proportion of all IIRR projects in 2021 focused on environment.

▼ 26%



Average percentage of women participants in environment related projects.

▼ 65%



Year on year increase in number of Climate Smart Villages in Philippines

# Program: Environment

Project participant:  
Ngem Da, Farmer

**Project:** Biodiversity Conservation  
Corridor Project (BCCP)

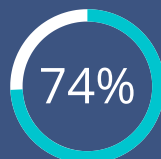
**Location:** Mondulhiri and  
Koh kong provinces, Cambodia

**Partners:** Asian Development  
Bank (ADB)

**Project Goal:** through sustainably  
managed biodiversity corridors, to  
develop a climate resilient,  
sustainable forest ecosystem,  
benefiting local livelihoods.



7,366  
Participants



Female

“Farming is tiring but it brings me pride. I can produce needs for family consumption and I don't need to buy from others ... I hope that in the near future, my livelihood will significantly improve”.  
*Ngem Da, Farmer*







## Impact story



### Project participant: Ngem Da, Farmer

Ngem Da, 49, lives in Butum Sakor district in Koh Kong province, with her husband, Som Phin, 57. Ngem Da previously worked for 20 years as a casual laborer in Thailand, doing fruit harvesting and rubber plantation work. Ngem Da has now returned to farm her six hectares, where she grows vegetables and fruit for home consumption and sale and keeps chickens.

Water shortages, followed by heavy rains from July to September, and native pests, all posed a risk to her crops. Ngem Da participated in the Biodiversity Conservation Corridors Project (BCCP) where she learned horticulture techniques, such as mulching and using drip irrigation systems; she also received vegetable seeds and planting materials.

The BCCP trainings helped improve her harvest and post-harvest management practices, allowing her to optimize her yields. She now has a steady source of income from her raised-bed vegetables. She also produces compost for fertilizing and improving her soil. In addition, Ngem Da's chicken production has improved. Her enterprises help her to produce food for her family and for commercial sale; she is making around US\$ 2,000 gross profit per year. As well as feeding her family, Ngem Da also shares her produce with friends and neighbors.





Focus on  
EDUCATION



# EDUCATION

## Laying the foundations for success

According to the UN, in 2018, 260 million children were out of school. The gender gap in education is huge; 5.5 million more primary school-age girls were out of school than boys in 2018. IIRR empowers rural people through an emphasis on access to education and training.

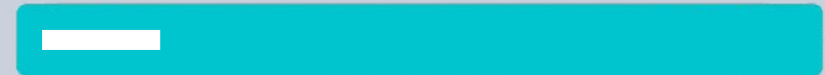
**Access:** IIRR's Access program focuses on making education accessible for all, including the people with disabilities, children, and girls and women.

**Skills for Success:** this program uses proven learning methods to train, upskill, and reskill rural people in order to empower them to increase their livelihoods.

## IMPACT IN NUMBERS

Proportion of all IIRR projects in 2021 focused on education.

▼ 15%



Average percentage of female participants in education related projects.

▼ 67%



Number of indirect participants for every direct participant, benefiting from COVID-19 learning project, Ethiopia.



## Program: Education

### Project participants:

5,050 students, 105 teachers

**Project:** Enhancing learning performance in the COVID-19 pandemic

**Location:** 2 Woredas, Guji Zone, Oromia Region, Ethiopia

**Dates:** Mid 2020 - Mid 2021

**Project Goal:** to improve the learning performance of Primary School Children while contributing the COVID-19 response efforts. To improve learning in Math, English and Science subjects, and enhance COVID-19 prevention capacity of the school community .



105  
Teachers



5,050  
Students



26,650  
Community  
members



... this support is a  
roadmap for our  
children's future"

Parent



# Improving learning during the COVID-19 pandemic

Due to the COVID-19 pandemic, all schools in Ethiopia were closed from March 2020 to the beginning of 2021. One of the project tasks was producing student handouts and worksheets for Math, English, and Sciences to enhance peer to peer learning among students on non-class days. The learning materials were produced by professional teacher education lecturers.

These learning materials were distributed to target project schools, and students used the materials at home and in their free time. Orientation was provided for students and other members of the school community on the prevention, spread, and treatment mechanisms of COVID-19. Thus, students' peer learning and teachers' feedback systems have been maintained through the COVID-19 prevention protocol work. Reflections from teachers and students indicate that this approach is raising learners' motivation and academic performance, and the results will be checked using standard tests in the end of the academic year.

“  
... [the project]  
encouraged our  
children to work  
collaboratively at  
their village”  
Parent



## Impact story





## Program: Education

### Project participants:

Students, teachers and community members

### Project:

Empowering school communities for disaster preparedness and risk reduction through formal education systems.

### Location:

Chimanimani and Chipinge district in Zimbabwe

**Project Goal:** to increase the capacity of schools, teachers, and pupils in disaster preparedness, at the same time minimizing disruption due to humanitarian crises in the most vulnerable school communities.



185  
Teachers



25,108  
Students



8,432  
Community  
members

“

... "IIRR provided tree seedlings which are going to act as wind brakes as well as preventing soil erosion." Tatenda Munjoma





Focus on  
HEALTH



# HEALTH

## Promoting resilience & wellbeing

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The UN reports that basic sanitation is a struggle for over 2.4 billion people who do not have access to basic services such as hand washing facilities. IIRR provides integrated health education through two programs:

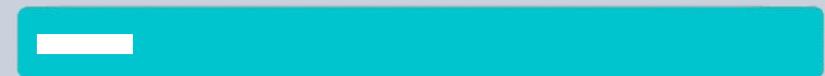
**Water, Sanitation, and Hygiene (WASH):** our WASH program is designed to help members of the community increase adoption of good hygiene practices. We support the construction of water, sanitation, and hygiene facilities.

**Community Health:** the Community Health program advocates, builds awareness, and educates on sexual reproductive health & rights and environment.

## IMPACT IN NUMBERS

Proportion of all IIRR projects in 2021 focused on health.

▼ 11%



Average percentage of female participants in health related projects.

▼ 78%





# Program: Health

## Project participant:

Lara Gallardo, Barangay Nutrition Scholar

**Project:** Maximizing Nutrition-Sensitive Crop Museum towards a Disaster-Resilient and Healthy Community

**Location:** Quezon province, Philippines

**Dates:** Mid-2021 - present

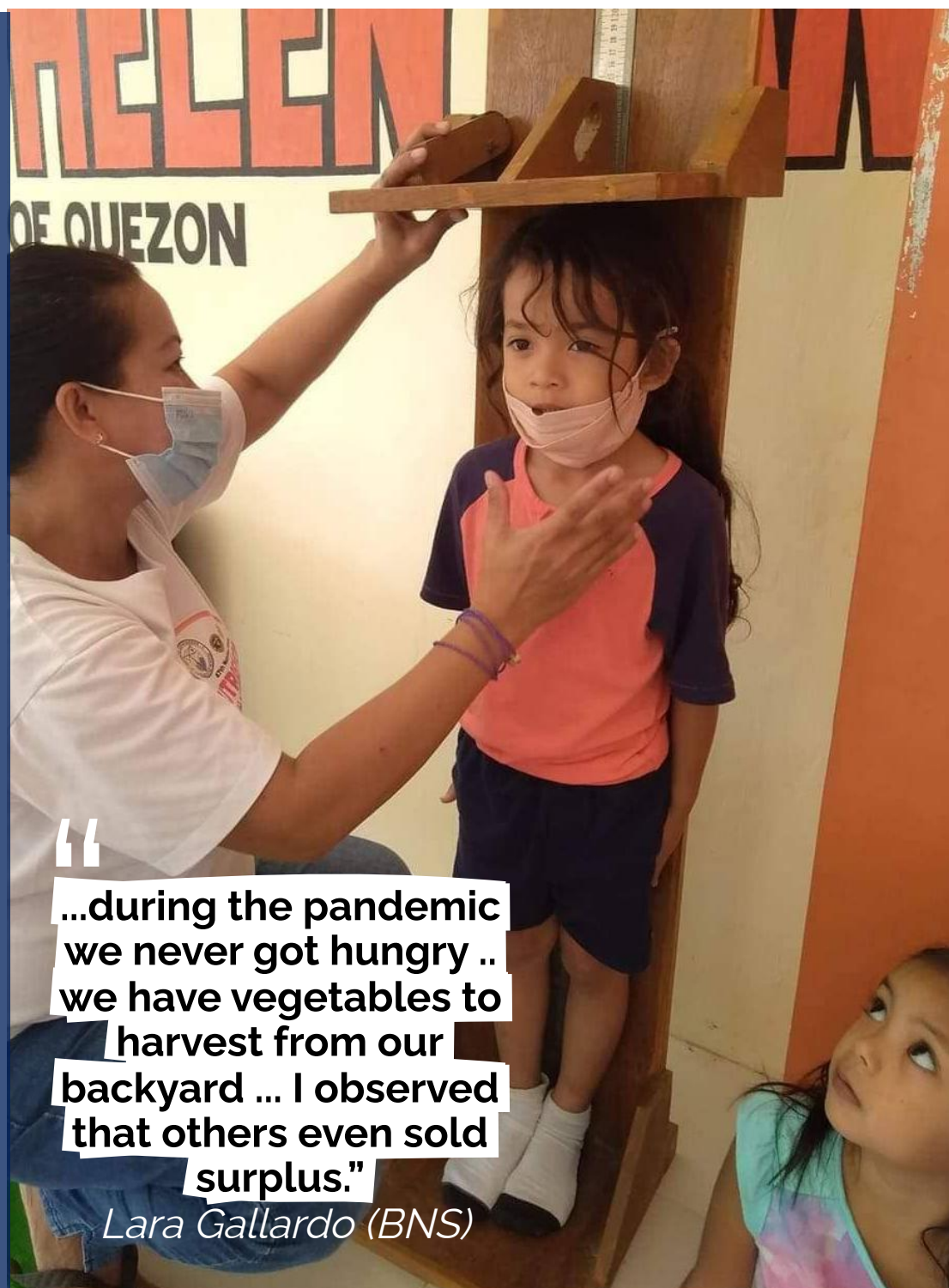
**Partners:** Australian Embassy in the Philippines, municipal and barangay Local Government Units.

**Project Goal:** targeting households with malnourished children, the project establishes a Crop Museum to provide ready access to nutritious vegetables, seeds, planting materials, and a platform for delivering nutrition and COVID-19 safety messages to vulnerable households.



220 households  
participated

2000+  
Sq Meter  
crop museum  
established



“

...during the pandemic  
we never got hungry ..  
we have vegetables to  
harvest from our  
backyard ... I observed  
that others even sold  
surplus.”

Lara Gallardo (BNS)

“

**malnourished  
children from  
our barangay  
reduced from  
56 to 20.”**

*Grace Cleofe  
(BNS)*



Impact story

## Project participant:

Grace Cleofe, Barangay Nutrition Scholar

Ensuring the continuous production of food crops to enable families to adapt to climate variability is the main project aim. Lack of planting materials is almost always the limiting factor that hinders this in rural communities.

The project established a crop museum (CM) with the aim of providing a community emergency and disaster response facility. Additionally, we provided home gardening kits to 200 individuals from nutritionally-vulnerable and marginalized households. The project also included education around the COVID-19 pandemic.

The Crop Museum is a place where nutrient-dense and climate smart indigenous vegetables and food crops are propagated and multiplied. Different kinds of seed are banked. Most are distributed to farmers for their home gardening activities and household food security. In the next three years, the municipal Local Government Unit of Guinayangan plans to further develop the site. This means expanding the cultivated area to include planting of different food and high value crops and introducing small livestock.



# Yen Center

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The Yen Center – named after IIRR founder, Dr. Y.C. James Yen – is a glorious 50-hectare campus of foliage, birds, and insects fenced in by a greenbelt mini-forest. For almost 2 years, at the height of the COVID-19 pandemic, the Yen Center, in cooperation with the Local Government Unit of Silang, Cavite, was used as a quarantine center and therefore played an important role during this difficult time.

As the country has loosened travel restrictions, the Yen Center has made a move to re-open its facilities and resume its operations. Capitalizing on the Center's surroundings and accommodation facilities, we have been focusing on relaunching the center as a premium ecotourism destination.

One important initiative is a partnership with Chantriella Dragon Fruit Farm, a local dragon fruit producer in Cavite for the development of the 5,000 sqm farm land on campus. The farm area has been planted with 2,400 naturally grown dragon fruit trees. Likewise, the Center Integrated Farm was also re-developed, focusing on the much improved raising of indigenous pigs.

Our ultimate goal is to bring to the market the 'YEN CENTER an ECO VENUE for TRAINING and CONFERENCES' as a Social Enterprise of IIRR. This will position the Yen Center as the preferred destination for Eco & Farm Tourism and for the Meetings, Incentives, Conferences & Exhibitions sector. Furthermore, the Center will dedicate a facility for those organizations whose philosophy and principles align with IIRR community programming in sustainable farming practices.





# FINANCIAL REPORT



# 2021 Financial Report

We are sincerely thankful to our supporters, donors, partners, and volunteers for providing resources that helped us pursue our work and mission. Through your generous support, IIRR doubled its operating revenues from \$3.4 million in 2020 to \$7.6 million in 2021, of which \$7.1 million or 93% came from partner project funding and various other contributors supporting our programs. The remaining 7% of revenue, or \$500,000 came from offering training courses, technical assistance, and other services that augment the development funds for the communities we serve.

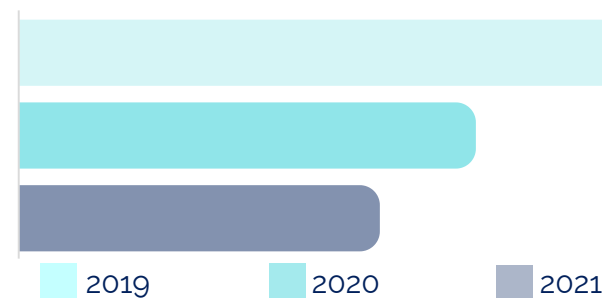
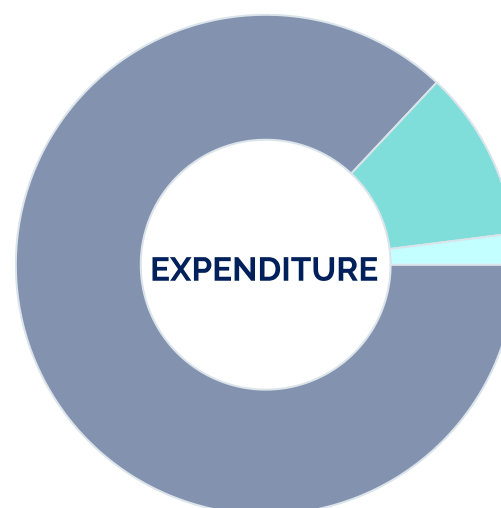
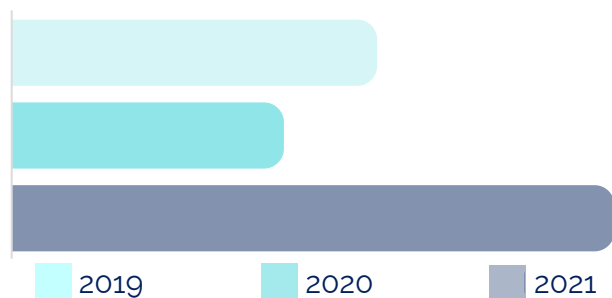
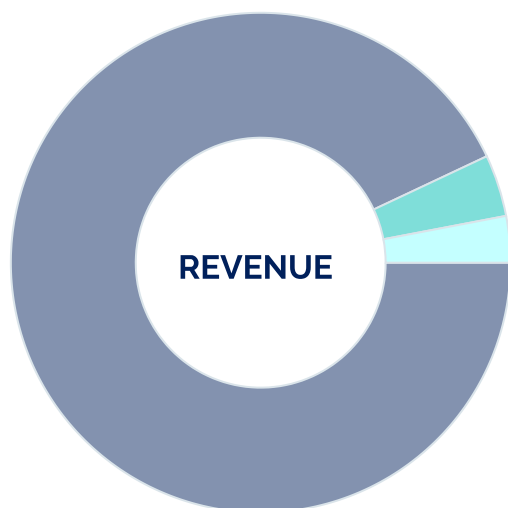
For the year 2021, spending was \$3.1 million; this includes expenses in implementing projects which were approved in the current year and previous years. Of this spending, 87% or \$2.7 million was used to implement our core programs on Education, Food Security, Economic Empowerment, Environment, and Health. The remaining 13% or \$400 thousand, included expenses for Management, General Operations, and Fundraising.

We are proud to be recognized as an accountable and transparent organization receiving some of the highest ratings in the industry.

OPERATING REVENUES		
93%	Grants & Contributions	7,123,328
4%	Earned Revenues	280,224
3%	Others	239,056
TOTAL		<b>\$7,642,608</b>

OPERATING EXPENSES		
87%	Program Services	2,677,181
11%	Management & General	337,495
2%	Others	51,394
TOTAL		<b>\$3,066,070</b>

# FINANCIAL PERFORMANCE





# STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS

in US Dollars

	Without donor restrictions	With donor restrictions	Total 2021	Total 2020
<b>OPERATING ACTIVITIES</b>				
<b>Operating Revenues:</b>				
Contributions/Grants				
Foundations	\$ 209,000	\$ 1,839,344	\$ 2,048,344	\$2,113,536
Governments	-	4,683,835	4,683,835	383,057
Corporations	68,972	46,758	115,730	405,548
Individuals	275,419	-	275,419	83,569
Use of campus facilities	118,855	-	118,855	111,954
Training courses, study missions and technical	166,556	-	166,556	100,366
Workshops	-	-	-	-
Publication Sales	175	-	175	-
Others Revenue	247,201	-	247,201	75,840
<b>Total operating revenues before releases</b>	<b>1,086,178</b>	<b>6,569,937</b>	<b>7,656,115</b>	<b>3,273,870</b>
Net assets released from restrictions:				
Satisfaction of program activities	2,326,627	(2,326,627)	-	-
<b>Total operating revenues</b>	<b>3,412,805</b>	<b>4,243,310</b>	<b>7,656,115</b>	<b>3,273,870</b>
<b>Operating expenses:</b>				
Learning Community	2,270,912	-	2,270,912	2,872,975
Applied Learning	340,333	-	340,333	494,538
Management and General	251,412	-	251,412	394,980
Fund Raising	56,564	-	56,564	98,739
<b>Total operating expenses</b>	<b>2,919,221</b>	<b>-</b>	<b>2,919,221</b>	<b>3,861,232</b>
<b>Change in net assets from operating activities</b>	<b>\$493,584</b>	<b>\$4,243,310</b>	<b>\$4,736,894</b>	<b>(\$587,362)</b>
<b>NON-OPERATING ACTIVITIES</b>				
Translation and exchange gain (loss)	(246,424)	-	(246,424)	34,691
Others	114,514	-	114,514	116,369
<b>Change in net assets from non-operating activities</b>	<b>(131,910)</b>	<b>-</b>	<b>(131,910)</b>	<b>151,624</b>
<b>Change in net assets</b>	<b>361,674</b>	<b>4,243,310</b>	<b>4,604,984</b>	<b>(435,738)</b>
<b>Net assets, beginning of the year</b>	<b>869,206</b>	<b>3,088,280</b>	<b>3,957,486</b>	<b>4,393,224</b>
<b>Net assets, end of the year</b>	<b>1,230,880</b>	<b>7,331,590</b>	<b>8,562,470</b>	<b>3,957,486</b>

# STATEMENT OF FINANCIAL POSITION

in US Dollars

	As of December 31	
	2021	2020
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	\$1,872,674	\$1,445,558
Investments	683,102	778,638
Contribution receivables	2,126,826	1,919,947
Other receivables	128,523	190,538
Prepayment and other current assets	16,172	25,716
<b>Total Current Assets</b>	<b>4,827,297</b>	<b>4,360,397</b>
<b>Noncurrent Assets</b>		
Noncurrent portion of contribution receivables	4,402,747	291,034
Property and equipment, net	50,482	169,819
Retirement benefits asset, net	238,885	73,335
Other non-current assets	56,511	32,032
<b>Total Noncurrent Assets</b>	<b>4,748,625</b>	<b>566,220</b>
	<b>\$9,575,922</b>	<b>\$4,926,617</b>
<b>LIABILITIES AND NET ASSETS</b>		
<b>Current liabilities</b>		
Accounts payable and other current liabilities	\$1,010,824	\$966,494
<b>Non-current liabilities</b>		
Other liabilities	2,628	2,637
<b>Total Liabilities</b>	<b>1,013,452</b>	<b>969,131</b>
<b>Net Assets</b>		
Without donor restrictions	1,230,880	869,206
With donor restrictions	7,331,590	3,088,280
<b>Total Net Assets</b>	<b>8,562,470</b>	<b>3,957,486</b>
	<b>\$9,575,922</b>	<b>\$4,926,617</b>

1. Latest annual report filed with the Attorney General of the State of New York is available from IIRR or from the offices of the Attorney General of the State of New York, Department of Law, Charities Bureau, 120 Broadway, New York, NY 10271.

2. IIRR is exempt from Federal income taxes under Section 501 (c) (3) of the U.S. Internal Revenue Code and has been classified as an organization which is not a private foundation under Section 509 (a). The Institute qualifies as an organization to which contributions are subject to special limitation provisions under Section 170 (b) (1) (a) of the Code. Donations and contributions made to IIRR are tax deductible.



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We are very grateful to our donors and take this opportunity to acknowledge the following institutions and individuals for their commitment to the rural communities we serve. Your generosity and support are helping us to enable communities to reach their full potential and to implement lasting solutions to poverty. Thank you!

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*We also thank each and every other supporter whose contributions have played a significant role in fighting rural poverty!*

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